

BRIEF BIO:

ROBERT M. ARMSTRONG  
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Robert M. Armstrong was born and raised in Philadelphia. He is currently Vice President for Management Services of Howell Associates, Inc. a Washington D.C. firm providing management services to retirement housing, continuing care communities, nursing homes and their sponsors. Bob is a Cum Laude graduate of the University of Pennsylvania (B.A), a graduate of the University of Pittsburgh (MSW) a graduate of the University of Chicago (M.Div.) and has done post-graduate work at Western Reserve University (School of Social Work) and University of Chicago School of Social Service Administration. He trained in Nursing Home Administration at Columbia University.

Holding Nursing Home Licenses in three states, Bob has served as Chief Executive Officer or Administrator in nursing homes, apartments for the aging, domicilliary care facilities, multi-facilities, Continuing Care Retirement Communities, (CCRC) and community based services. He has established Teaching Nursing Homes. He has been an Adjunct Professor in three schools of social work, and has served in three states as a mentor for 20 administrators in training.

During almost thirty years of experience in leading ministries of compassion to the elderly and disabled, Bob has been active in the ministry as a Stated Supply Pastor, Interim Minister, Program Director, and guest preacher. He built experimental projects to assist churches in helping older persons in New York City, Western New York, Indianapolis, and Towson, MD. Out of an interest in the relationship between the **word** and the **work** and inspired by Graham Taylor founder of the Chicago Theological Seminary, as a professional social worker, he became a student at the seminary, where, as one of its first students in a combined program, he completed a Master's thesis on a Christian philosophy of social work. During that

time he served as Pastor of a small inner-city church, Chaplain to Illinois' first treatment school for mentally ill children, and built three projects addressing the needs of the physically disabled, blind and deaf adults and including one that involved fifty Protestant churches in Chicago in providing monthly transportation to churches so that the 250 disabled persons could participate monthly in study of the scriptures, worship, and a meal with members of these congregations. This work expanded to bring five hundred Roman Catholic disabled, deaf, and blind to churches in the Chicago Diocese for confession, Mass, and a meal.

Bob is a fellow in the American College of Health Care Administrators (FACHA) and is a member of the American Academy of Certified Social Workers (ACSW). He holds standing as a Pastor in the United Church of Christ.